

Commonwealth of Virginia



STATE CORPORATION COMMISSION

Richmond, January 25, 2022

This is to certify that the certificate of incorporation of

Local Public Sector Alliance

was this day issued and admitted to record in this office and that the said corporation is authorized to transact its business subject to all Virginia laws applicable to the corporation and its business.

Effective date: January 25, 2022



STATE CORPORATION COMMISSION

Attest:

A handwritten signature in cursive script, appearing to read "Bernard J. St. John".

Clerk of the Commission